



Report and Financial Statements 31st December 2020

JERSEY CHESHIRE HOME
Report and Financial Statements
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TREASURER'S ANNUAL REPORT FOR THE YEAR ENDED 31ST DECEMBER 2020

The Foundation Committee presents the report together with the audited financial statements for the year ended 31 December 2020. The financial statements comply with the Foundation's governing document and the Charities Statement of Recommended Practice (FRS102).

Objectives and activities

Jersey Cheshire Home provides residential accommodation or help for the care, general well-being and, where possible, rehabilitation of residents who are physically disabled or who, as a result of physical injury or illness, are in need of rehabilitation or are in necessitous circumstances. Our mission is to Enhance Lives. Our objective is to enable disabled Islanders to live with independence and choice.

Our activities include a physiotherapy and hydrotherapy service as well as occupational therapy. These services are offered to all who reside at the Home and external users where the team endeavour to ensure that limb function is maintained, if necessary, by assisting residents with limb stretching exercises for those who have lost motor or sensory muscle control.

The Jersey Cheshire Home is affiliated to Leonard Cheshire International, which supports many projects running in Cheshire organisations across 54 countries worldwide. Within the UK, Leonard Cheshire Disability has over 100 care homes, helping thousands of people and their carers through a wide range of services.

Structure, governance and management

Governing Document

The Foundation is incorporated in the Royal Court of Jersey in 1979 and is a member of the Association of Jersey Charities (Registration number 60). The Foundation was established under the Laws of Jersey entitled Lois (1862-1963) sur les teneures en fideicommiss et l'incorporation d'associations, which established its objects and powers and is governed under its By-Laws. The By-Laws, in turn, authorise the making of rules for the regulation of the Foundation's affairs.

The Jersey Cheshire Home (The Home) at Rope Walk, St Helier was opened in 1983 and there are 28 bedsitting rooms as at the end of the year.

Officers of The Foundation

The officers are the Chairman, the Vice-Chairman, the Honorary Treasurer and the Honorary Secretary all of whom are elected at the Annual General Meeting (AGM) and may be eligible for re-election.

The Foundation Committee

The main or principal committee is the Foundation Committee made up of officers and members such other officers as necessary who hold office until the next AGM and are eligible for reappointment. Patrons may be elected at any General Meeting. The role of Patron is currently held by Air Chief Marshall Sir Steven Dalton, GCB. The role of President is held by Robin Rumboll.

The main role of the Foundation Committee is to be accountable to members for the Foundation's objectives and is charged with overall responsibility for the Home. To achieve this, the Foundation Committee is responsible for the approval and monitoring of strategy, and the review of care standards and financial performance.

There is a clear separation of the roles of the Foundation Committee Chairman and Operational Management. The Foundation Committee is able to delegate its authority, and has done so by appointing a General Manager as the link between the Foundation Committee and management.

The Foundation Committee receives reports from the General Manager on the day-to-day running of the Home as well as confirmation that the Home is operating within the guidelines and strategy set down by the Committee.

TREASURER'S ANNUAL REPORT FOR THE YEAR ENDED 31ST DECEMBER 2020 (CONTINUED)

The Foundation Committee has delegated responsibility to a number of sub-committees in order to facilitate the managing of the Home and its operations.

The Foundation Committee has established the following sub-committees:

Investment
Fundraising
Home Care and Operations
Premises
Finance

These sub-committees were established to better manage the increasing risks that the Home encounters during its day to day operation. This is particularly given the ever increasing regulatory challenges faced by the Home. The membership of each sub-committee consists of those committee members with the most appropriate skills, knowledge and experience.

Foundation Committee members who acted during the year were as follows:

Mr J Hopley	Chairman
Mr M Burton	Vice Chairman
Mr G Branch	Treasurer
Mr P Shirreffs	
Mr P Coundley	Secretary
Dr J Osmont	
Mrs J Krigu	
Mrs M Coleman	
Mrs J Dickson	(resigned 1 January 2020)
Mrs M O'Keefe	(appointed 1 October 2020)
Mr S Frankel	
Mr R Woolsey	

The Foundation Committee members do not receive any remuneration from the Home.

Principal Office

The principal office of the Foundation is Eric Young House, Rope Walk, St Helier, Jersey, JE2 4UU.

Bankers

The bankers are NatWest, P O Box 11, 16 Library Place, St Helier, Jersey, JE4 8NH.

TREASURER'S ANNUAL REPORT FOR THE YEAR ENDED 31ST DECEMBER 2020 (CONTINUED)

Investment Sub-Committee

The constitution of the Foundation does not impose any restriction on the investment powers of the Foundation Committee. The Foundation Committee delegates responsibility for the investment of the Foundation assets to the Investment Committee. The Investment Committee delegates investment powers to professional investment managers, Oakbridge and Quilter Cheviot. The Investment Committee meets at least annually to review the performance of the investment managers against the agreed benchmark and reviews the parameters of the investment mandate, including the risk profile of the investment portfolio. We have a policy for an annual assessment of whether to put the investment mandate out to tender. Sufficient cash is maintained to meet the budgeted operating cash needs of the Home. Any cash surplus is transferred to the management of our Investment Managers.

Reserve Policy

It is the strategy of the Foundation to seek donations and legacies to build our investment reserves up to a level that will provide a sufficient buffer to meet the expected future operating deficits in the running of the Home over a 5 year period. The operating deficit (resident income less direct costs) is £818,308 (2019: £704,743) for the year ended 31 December 2020 and if this level of deficit continued over the 5 year period, a reserve of £4.1m is required. This compares with our investment portfolio value at 31 December 2020 of £3.9m (2019 £4m) (net of borrowings).

We have also needed to liquidate £0.3m of our investments during 2020 to meet our operating cash needs for the Home. We will need to consider further liquidations of our investment portfolio in 2021 to repay our bank borrowings plus a further liquidation to meet our operating cash needs subject to the ability in utilising our increased bedroom capacity and our ongoing fund raising.

Principal risks and uncertainties

Providing residential care facilities to disabled people entails taking risk. The Foundation Committee members are ultimately responsible for risk management and they are satisfied that appropriate internal control systems and risk management processes are in place. The Foundation Committee members consider that the following framework provides the charity with adequate measures to reduce the impact of identified risk.

The Foundation Committee is compiling a risk register which will identify all major risks and how the risks will be managed. To date this assessment has been informal but it is planned to formalise this assessment during 2021. Our most significant potential risks and mitigating actions are set out below:

Occupancy risk- occupancy rates fall resulting in a drop in income.

Actions being taken to mitigate include setting a target occupancy rate, maintaining continuous communication with Public Health and other health service providers and using the day care facility to introduce new residents to the Home.

Regulatory charities risk- failure to meet quality and regulatory standards.

Actions being taken include investment in facilities and staff training, regular feedback interviews with the resident conducted by a Foundation member, and a care quality assurance framework.

TREASURER'S ANNUAL REPORT FOR THE YEAR ENDED 31ST DECEMBER 2020 (CONTINUED)

Principal risk and uncertainties (continued)

Fundraising risk- donation funding is insufficient to meet our operating deficit.

Actions being taken include recruiting a professional fund raiser, maintaining a high profile in the community through our activities and through the Support group.

Reserves management risk (for investment portfolio)- poor investment returns on our investment portfolio.

Actions being taken to mitigate include selecting multiple investment managers, having a low risk appetite for our investment policy, and regularly reviewing our managers performance against benchmarks.

Social care support risk- insufficient social care funding.

Actions being taken include regular communication with Social Services and Public Health concerning our residents care needs and costs.

Resident income risk- The amounts funded by or on behalf of residents is currently insufficient to cover the cost of care and residency. Most residents are not wholly or in part self-funded and are supported by Government through the Long-Term Care facility. The amounts received from Government and in the interest of equity through self-funding has over time not kept up with the ever-increasing costs of providing appropriate care to our residents. This funding gap is rising constantly, and we are seeking to address the risk of increasing operating deficits through dialogue with the Government of Jersey and the level of their support forward.

Auditors

Moore Stephens Audit & Assurance (Jersey) Limited ("MSAAJL") have been reappointed auditors during the year.

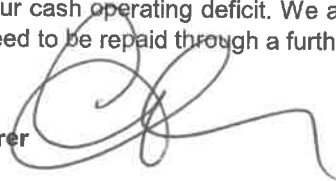
Financial review

Many generous donations have been received during 2020. Donations were received during the year to assist the general running costs of the Home and specifically for the Residents Support Group. Donations and funds raised during the year were £183,715 (2019: £72,324).

The investment income (dividends and interest income) was £108,232 (2019: £209,170). The portfolio composition at 31 December 2020 was approximately equity 47% (2019: 44%), cash 3% (2019: 7%), other investments 16% (2019: 19%) and 34% (2019: 30%) fixed interest securities. During the year there were net sales of investments £319,835 and an increase in the loan of £200,000 to fund the operating cash deficit.

The resources expended by the Foundation increased by £363,053- 15% (203,464 -9%) compared to 2019. Income from residents is not sufficient to meet the running costs of the Home and the shortfall of £818,308 (2019: £704,743) has to be met through bank borrowings, liquidation of investments, investment income and donations. During 2020 we needed to liquidate £0.3m from our investment portfolio to meet our cash operating deficit. We also have bank borrowings as at 31 December 2020 of £0.5m that may need to be repaid through a further liquidation of our investment portfolio.

Greg Branch
Honorary Treasurer



21/7/21

STATEMENT OF FOUNDATION COMMITTEE'S RESPONSIBILITIES

The Foundation Committee is responsible for preparing the Foundation's annual report and the financial statements in accordance with applicable laws and regulations.

The responsibility for the management of the Jersey Cheshire Home Foundation rests with the Foundation Committee that has been appointed under the terms of the constitution of the Foundation.

The constitution of the Foundation requires the Foundation Committee to prepare financial statements for each financial year. The Foundation Committee has elected to prepare financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice (United Kingdom Generally Accepted Accounting Practice), including Charities Statement of Recommended Practice (SORP) Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with Financial reporting standard applicable in the UK and Republic of Ireland (FRS 102). The Foundation Committee prepares

- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Foundation will not continue in operation.

The Foundation Committee is responsible for keeping proper accounting records that are sufficient to show and explain the Foundation's transactions and disclose with reasonable accuracy at any time, the financial position of the Foundation and enable them to ensure that the financial statements comply with the provisions of the constitution of the Foundation. The Foundation Committee is responsible for safeguarding the assets of the Foundation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF THE JERSEY CHESHIRE HOME FOUNDATION

We have audited the financial statements of Jersey Cheshire Home Foundation ("the Foundation") for the year ended 31 December 2020 which comprise the Statement of Financial Activities, the Balance Sheet, and the related notes 1 to 15. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Foundation's members as a body in accordance with our letter of engagement. Our audit work has been undertaken so that we might state to the Foundation's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Foundation and the Foundation's members as a body, for our audit work, for this report, or for the opinions we have formed.

As explained more fully in the Statement of Foundation Committee's Responsibilities (set out on page 7) the Foundation Committee is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Foundation's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Foundation Committee; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Foundation Committee's Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view, of the state of the Foundation's affairs as at 31 December 2020, and of its incoming and application of resources, for the year then ended; and
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice.

Chartered Accountants
First Island House
Peter Street
St Helier
Jersey

Statement of Financial Position

As at 31 December 2020

	Notes	2020		2019
		£	£	£
Fixed Assets				
Tangible fixed assets	4	2,887,371	2,898,988	
Investments	5	4,194,385	4,720,005	
		7,081,756		7,618,993
Current Assets				
Investments	5	290,000	-	
Debtors	6	123,976	298,846	
Short term deposits		270,551	78,796	
Cash at bank and in hand	7	238,088	230,171	
		922,615	607,813	
Creditors: amounts falling due within one year	8	747,644	540,493	
Net current Assets		174,971		67,320
Net Assets	9	7,256,727		7,686,313
Restricted Funds				
Support group	10	44,442	29,156	
		44,442		29,156
Unrestricted Funds				
General fund	10	7,212,285		7,657,157
Net Funds	10	7,256,727		7,686,313

Approved by the Foundation Committee and signed on its behalf by;



21/7/21
 Date

The notes on pages 14 to 22 form part of the financial statements.

Statement of Financial Activities

For the year ended 31 December 2020

	Notes	Unrestricted General £	Restricted Support group £	Total funds 2020 £	Unrestricted General £	Restricted Support group £	Total funds 2019 £
Income and endowments	1						
Donations and legacies	2a	169,241	14,474	183,715	72,324	-	72,324
JCH Membership	2b	265	-	265	265	-	265
Activities for generating funds	2c	40,155	5,799	45,954	114,977	3,666	118,643
Income from investments	2d	108,232	-	108,232	209,170	-	209,170
Income from charitable activities	2e	2,034,086	-	2,034,086	1,781,698	-	1,781,698
Total income and endowments		2,351,979	20,273	2,372,252	2,178,434	3,666	2,182,100
Expenditure							
Raising funds	3a	34,751	-	34,751	51,518	-	51,518
Charitable activities	3b	2,852,394	4,987	2,857,381	2,486,441	7,887	2,494,328
Total expenditure		2,887,145	4,987	2,892,132	2,537,959	7,887	2,545,846
Net gains/(losses) on revaluation and disposal of investments	5	100,294	-	100,294	423,584	-	423,584
Allowance for doubtful debt	6	10,000	-	10,000	-	-	-
Transfers between funds	10	-	-	-	-	-	-
Net movement in funds		(444,872)	15,286	(429,586)	64,059	(4,221)	59,838
Funds brought forward at 1 January 2020		7,657,157	29,156	7,686,313	7,593,098	33,377	7,626,475
Funds carried forward at 31 December 2020	10	7,212,285	44,442	7,256,727	7,657,157	29,156	7,686,313

The notes on pages 14 to 22 form part of the financial statements.

Statement of Cash Flows

For the year ended 31 December 2020

	Notes	2020	2019
		£	£
Cash flows from operating activities			
Operating loss for the financial year		(519,880)	(363,746)
Adjustments for:			
Depreciation		92,913	97,102
Loss on disposal		(299)	-
Allowance for doubtful debt		(10,000)	-
Decrease/(increase) in debtors		174,870	(7,209)
Increase/(decrease) in creditors		2,663	(24,810)
Net cash used in operating activities		(259,733)	(298,663)
Cash flow from investing activities			
Additions to fixed assets		(86,710)	(4,200)
Proceeds from sale of fixed asset		500	-
Movement in investments		335,914	58,891
Net cash from investing activities		249,704	54,691
Cash flow from financing activities			
Increase in borrowings		204,488	5,063
Net cash from financing activities		204,488	5,063
Net increase/(decrease) in cash and cash equivalents		194,459	(238,909)
Cash and cash equivalents at the beginning of the year		308,967	547,876
Cash and cash equivalents at the end of the year		508,639	308,967

The notes on pages 14 to 22 form part of the financial statements.

Notes to the Financial Statements

31 December 2020

1. Basis of Accounting

The financial statements have been prepared under the historical cost convention as modified by the revaluation of investments at fair value through profit and loss and in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Charities Statement of Recommended Practice (SORP) Accounting and Reporting by Charities: SORP applicable to Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). The functional currency of the Foundation is Pounds Sterling because this is the currency of the primary economic environment in which the Foundation operates. The financial statements are also presented in Pounds Sterling.

a) Income and endowments

Income and endowments comprise the following:

- Donations and legacies;
- Other trading activities comprising income generated from fundraising;
- Income from charitable activities comprising income generated from residents and day care activities; and
- Investment income, representing bond and bank deposit interest earned from investment and bank accounts.

All incoming resources are included in the Statement of Financial Activities (SOFA) when the Foundation is legally entitled to the income and the amount can be quantified with reasonable accuracy. Funds from donations and gifts are accounted for when any conditions for receipt have been met and there is reasonable assurance of receipt. All other incoming resources are accounted for on an accruals basis.

It is the Foundation's policy that legacies are not reflected in the Statement of Financial Activities until there is certainty that the legacy will be received and the value can be measured with sufficient reliability.

b) Tangible fixed assets

Fixed assets are stated at cost less depreciation. Depreciation has been provided to write off the cost of fixed assets over their expected useful lives. Land is not depreciated as the use of the land does not deplete its value.

Rates used are:	Freehold buildings	2%	straight line
	Pool	5%	straight line
	Road	10%	straight line
	Fixtures and fittings	20%	reducing balance
	Motor vehicles	25%	reducing balance

c) Recognition of expenditure

Expenditure is recognised when a liability is incurred.

- Costs of generating funds are those costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.
- Charitable activities include expenditure associated with the residents and day care services and include both the direct costs and support costs relating to these activities.
- Governance costs include those incurred in the governance of the Foundation and its assets and are primarily associated with constitutional and statutory requirements.

d) Investments

Investments are initially held at their fair value, which is the transaction price. At the end of the year, the investments are measured at fair value through profit and loss with reference to the quoted price of the investment on a recognised stock market. Any changes in fair value are taken to SOFA.

**Notes to the Financial Statements
(continued)**

31 December 2020

1. Basis of Accounting (continued)

e) Cash and cash equivalents

Cash includes cash on hand and in banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three months or less and that are subject to an insignificant risk of change in value.

f) Taxation

The Foundation has been granted exemption from taxation under the provisions of Article 115(a) of the Income Tax (Jersey) Law 1961 provided its income is applied for charitable purposes.

g) Fund structure

The Foundation maintains various types of fund accounts as follows:

General Purpose Fund

The general purpose fund represents funds which are expendable at the discretion of the Foundation Committee in the furtherance of the objects of the Foundation. Such funds may be held in order to finance both working and capital investment.

Support Group Fund

The support group fund has been set up to fund for the direct benefit of the residents' individual needs. The Support Group of Jersey Cheshire Home raises funds for residents' welfare through a variety of activities.

Donated Resources

h) Donated services and gifts in kind are not included in the financial statements as in the opinion of the Foundation Committee such items are immaterial.

i) Employee benefits

There are no unpaid employee benefits such as annual leave.

j) Going concern

The financial statements have been prepared on a going concern basis. The Foundation currently runs at an operating deficit and expects this to continue into the foreseeable future. The Foundation therefore relies upon donations and investment income to ensure its ability to continue as a going concern. If donations and investment income are insufficient, the Foundation can draw upon capital from its investment portfolio.

Notes to the Financial Statements (continued)

31 December 2020

1. Basis of Accounting (continued)

k) Other financial assets

Basic financial assets including debtors, short term deposits and cash at bank are initially recognised at transaction price and subsequently carried at undiscounted amount of the cash and other considerations expected to be received, net of impairment. The Foundation Committee exercises judgement as to the recoverability of debtors and determines when it is appropriate as to the recoverability of debtors and determines when it is appropriate to impair these assets.

l) Financial liabilities

Basic financial liabilities are initially recognised at transaction price and subsequently carried at the undiscounted amount of the cash and other considerations expected to be paid. Financial liabilities are derecognised when the liability is extinguished; that is when the contractual obligation is discharged, cancelled or expires.

	Unrestricted	Restricted	Total funds
	General	Support group	
2. Income and Endowments	£	£	£
a) Voluntary Income			
Donations	141,511	14,474	155,985
Income Tax recovered re donations	4,980	-	4,980
Charitable Trusts	20,000	-	20,000
MS Society Contribution	2,750	-	2,750
	169,241	14,474	183,715
	General	Support group	Total funds
	£	£	2019
Voluntary Income			
Donations	58,571	-	58,571
Income Tax recovered re donations	3,753	-	3,753
Charitable Trusts	7,000	-	7,000
MS Society Contribution	3,000	-	3,000
	72,324	-	72,324
		2020	2019
b) JCH Membership Income		265	265

The funds shown for 2019 and 2020 in 2(b) were all received without restriction and were therefore credited to Unrestricted Funds.

Notes to the Financial Statements (continued)

31 December 2020

2. Income and Endowments (continued)

	Unrestricted General £	Restricted Support group £	Total funds 2020 £
c) Activities for generating funds			
Events and fundraising	40,155	5,799	45,954
	Unrestricted	Restricted	
	General	Support	Total funds
	£	group	2019
		£	£
Events and fundraising	114,977	3,666	118,643

Fundraising income is shown gross. Expenses associated with fundraising events in 2020 are £1,984 (2019: £11,772) and are included in note 3a.

	Unrestricted	Restricted	2020	2019
d) Investment income				
Bank interest	104	-	104	236
Dividends and interest from investments	108,128	-	108,128	208,934
	108,232	-	108,232	209,170
	Unrestricted	Restricted		
e) Incoming resources from charitable activities			2020	2019
Income from residents	2,018,224	-	2,018,224	1,714,476
Day care	1,406	-	1,406	6,389
Short stay residents (respite)	-	-	-	4,750
Hydrotherapy Centre Income	6,050	-	6,050	24,418
External physiotherapy Income	8,406	-	8,406	31,665
	2,034,086	-	2,034,086	1,781,698

The funds shown for 2019 and 2020 in 2(d) and (e) were all received without restriction and were therefore credited to Unrestricted Funds.

Notes to the Financial Statements (continued)
31 December 2020

3. Expenditure

a) Raising funds

Investment management fees
 Publications, advertising and fundraising

	Unrestricted General £	Restricted Support group £	Total funds 2019 £
	29,413	-	29,413
	22,105	-	22,105
	51,518	-	51,518
	1,625,984	-	1,625,984
	111,260	-	111,260
	118,886	-	118,886
	1,856,130	-	1,856,130

	Unrestricted General £	Restricted Support group £	Total funds 2020 £
	28,324	-	28,324
	6,427	-	6,427
	34,751	-	34,751
	1,862,058	-	1,862,058
	119,362	-	119,362
	266,226	-	266,226
	2,247,646	-	2,247,646
	112,509	-	112,509
	48,705	-	48,705
	78,015	-	78,015
	24,829	-	24,829
	24,369	-	24,369
	58,528	-	58,528
	37,167	-	37,167
	7,443	-	7,443
	37,536	4,987	42,523
	72,486	-	72,486
	5,035	-	5,035
	506,622	4,987	511,609
	98,126	-	98,126
	2,852,394	4,987	2,857,381

b) Charitable activities

Wages and salaries
 Social Security
 Agency staff costs and recruitment

General office and finance staff (incl.

Social Security)
 Heat, light and water
 Food
 Cleaning and household
 Insurance
 Repairs and maintenance
 Medical
 Bad debt expense
 Sundry expenses
 Legal and professional fees
 Audit fees

Depreciation

Total cost of charitable activities

The average number of employees (full time equivalents) analysed by function are:

Residential care	2020	2019
Management and administration	40	38
	7	7

The headcount numbers exclude both agency staff and zero contract staff utilised by the Home.

Notes to the Financial Statements (continued)

31 December 2020

4. Tangible fixed assets

Cost	Freehold Land and Buildings £	Pool £	Fixtures and Fittings £	Motor Vehicles £	Total £
At 01.01.20	3,232,580	989,075	580,849	89,539	4,892,043
Additions	42,237	-	44,473	-	86,710
Disposals	-	-	(5,413)	-	(5,413)
At 31.12.20	3,274,817	989,075	619,909	89,539	4,973,340
Accumulated depreciation					
At 01.01.20	664,618	720,115	522,706	85,616	1,993,055
Charge for the year	63,509	18,886	14,526	1,206	98,126
Disposal	-	-	(5,212)	-	(5,212)
At 31.12.20	728,127	739,001	532,020	86,822	2,085,969
Net book value					
At 31.12.20	2,546,690	250,074	87,889	2,717	2,887,371
At 31.12.19	2,567,962	268,960	58,143	3,923	2,898,988

The historical cost of land not depreciated is £84,557 (2019: £84,557) and the cost of the road that is fully depreciated is £15,030 (2019: £15,030).

5. Investments

	2020	2019
Quoted investments	£	£
Carrying value (fair value) at beginning of year	4,720,005	4,355,311
Add: Additions to investments at cost	1,674,162	659,347
Less: Disposals proceeds	(2,010,076)	(718,237)
Add/deduct: Net (losses)/gains on revaluation and disposal of investment	100,294	423,583
Carrying value (fair value) at end of year	4,484,385	4,720,005
Historical cost at 31 December	3,713,476	4,084,935

The valuation of investments has been provided by Quilter Cheviot and Oakbridge. Subsequent to the year end, £290,000 was liquidated to fund the operating deficit of the Home and partially repay the loan. The £290,000 has been classed as current in the accounts.

6. Debtors

	2020	2019
	£	£
Resident income	97,123	249,187
Prepayments and other debtors	36,853	49,659
Allowances for doubtful debt	(10,000)	-
	123,976	298,846

As at year end, an allowance of £10,000 has been provided against a debt for one resident. Based on current payment arrangements, it is estimated that the debt, if recovered in full would take in excess of 5 years to be paid.

Notes to the Financial Statements (continued)

31 December 2020

7. Cash at Bank and in hand

	2020	2019
	£	£
Cash held at banks	107,634	110,885
Cash held with investment managers	128,678	118,141
Cash in hand	1,776	1,145
	<u>238,088</u>	<u>230,171</u>

8. Creditors: amounts falling due within one year

	2020	2019
	£	£
Trade creditors	111,937	128,872
Deferred income	68,379	46,781
Accruals	5,222	5,045
Money held on behalf of residents	52,035	54,212
Oakbridge loan facility	510,071	305,583
	<u>747,644</u>	<u>540,493</u>

A loan has been arranged with Oakbridge to allow the Foundation to manage short term funding needs without the need to liquidate our investment portfolio. The loan is secured against the portfolio, accruing interest at 0.76913%.

9. Analysis of Net Assets between funds

	Unrestricted General	Restricted Support group	Total funds 2020
	£	£	£
Tangible fixed assets	2,887,371	-	2,887,371
Investments	4,194,385	-	4,194,385
Net current assets	130,529	44,442	174,971
	<u>7,212,285</u>	<u>44,442</u>	<u>7,256,727</u>

	Unrestricted General	Restricted Support group	Total funds 2019
	£	£	£
Tangible fixed assets	2,898,988	-	2,898,988
Investments	4,720,005	-	4,720,005
Net current assets	38,164	29,156	67,320
	<u>7,657,157</u>	<u>29,156</u>	<u>7,686,313</u>

Notes to the Financial Statements (continued)

31 December 2020

10. Movements in funds	At 1 January 2020	Incoming resources (inc. gains)	Outgoing resources (inc. losses)	Transfer between funds	At 31 December 2020
	£	£	£	£	£
Restricted funds					
Support group	29,156	20,273	(4,987)	-	44,442
Total restricted funds	29,156	20,273	(4,987)	-	44,442
Unrestricted funds					
General funds	7,657,157	2,452,273	(2,897,145)	-	7,212,285
Total funds	7,686,313	2,472,546	(2,902,132)	-	7,256,727

	At 1 January 2019	Incoming resources (inc. gains)	Outgoing resources (inc. losses)	Transfer between funds	At 31 December 2019
	£	£	£	£	£
Restricted funds					
Support group	33,377	3,666	(7,887)	-	29,156
Total restricted funds	33,377	3,666	(7,887)	-	29,156
Unrestricted funds					
General funds	7,593,098	2,602,019	(2,537,959)	-	7,657,157
Total funds	7,626,475	2,605,685	(2,545,846)	-	7,686,313

Restricted Fund

Restricted funds are funds set aside for situations where a donor requires that a donation must be spent on a particular purpose or where funds have been raised for a specific purpose.

The Support group funds form part of the Restricted funds as the funds have been raised for the purpose of residents' use only.

11. Custody of Funds

The Fixed Asset investments were managed by Oakbridge Limited and Quilter Cheviot. The investment managers act as custodians to the funds managed. The Foundation acts as custodian trustee to certain short term deposits and all cash at bank held by the Foundation. As noted in Note 7, the Foundation acts as custodian trustee for residents' funds held on behalf of individual residents.

12. Controlling Party

The Foundation is controlled by the Foundation Committee. There is no ultimate controlling party.

Notes to the Financial Statements (continued)

31 December 2020

13. Post balance sheet events

The Home has had to take extra precautions due to the emergence of Covid-19, as at the signing date of the accounts there have been no cases within the Home.

14. Management Personnel

The General Manager and Care Manager are considered key management personnel. The cost of key personnel in 2020 was £147,143 (2019: £106,774). At the end of the year David Lord retired as General Manager and Donna Abel replaced him with the title of CEO.

Staff receiving emoluments over £60,000 were as follows:

Band £60,000 to £69,999	3 (2019-1)
Band £70,000 to £79,999	1 (2019-0)